

# METHOD IMPROVEMENT IN DIE CHANGING PROCESS IN A PRESS SHOP OF AN AUTOMOBILE INDUSTRY

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# ABSTRACT

Primary goal of any of the production or manufacturing industry is to improve production efficiency. Efficiency of production depends on several factors. Line stop is one of the major causes of reducing production efficiency. In this paper reducing the line stop of press shop at an automobile company by reducing the Die changing time. For this detailed work study of Die changing process is conducted and suggestions were given to reduce Die changing time. By implementing suggestions about 3 min in die changing process can be reduced and thereby reducing the line stop.

KEYWORDS: Pattern System of Production, Die Changing Time, Total Production Time, Press Shop

# INTRODUCTION

The automotive industry began in the 1890s. The business of producing and selling self-powered vehicles, including passenger cars, trucks, farm equipment, and other commercial vehicles. It played a key role in the growth of ancillary industries, such as the oil and travel businesses. There are several factors affect the efficiency of production of automobile industry. One of the major problems is line stop of production. This can be corrected by reducing idle time of machine. For reducing idle time of machine, detailed work study of the process to be conducted. In this paper reducing the line stop of press shop by reducing die changing time

# PROBLEM SOLVING METHODOLOGY

Process in 22A servo press machine studied in detail. The problem regarding time reduction of die changing process is solved by the following problem solving methodology.

- Define the problem
- Data collection
- Conduct work study and time study for reducing SD time
- Counter measures are suggested

## **PROBLEM DEFINITION**

Present condition of servo press is, seven parts are produced in a shift and it produced in a sequence as per pattern. When the limited edition car parts are being produced in 22A servo, because of its less demand the number of parts produced is also less. So the total production time is also less as compared to other parts. But the die changing is 28 min and the total production time is less than die changing time so there will be line stop occurs. To reduce the line stop of Servo press, reduce the die changing time by conducting work study. Hence an attempt to bring down the die changing time.

**Pattern System of Production:** The total number of parts to be produced is divided into sets and each set is considered as a pattern and each pattern is carried out in a shift. It is generally employed for scheduling of production activities in order to control inventory. Die changing time: It is the total time required for changing set of die from bolster to die storing area and from die storing area to bolster.

Total Production Time: It is the total time taken for completing one pattern of production.

#### **DATA COLLECTION**

The production sequence for 22A servo is obtained from planning section. The obtained data is summarised in Table 1.

				Serv	o Pattern				
-		Part	53311.2	58311	61112HB	6113.4	55111	61111	5111
		Moving bolster	LH	RH	LH	RH	LH	RH	LH
	1	Lot size	500	600	360	385	500	288	600
		Strokes per minute	15	16	15.6	13	16	15.6	16
		Production time	39	44	28	35	37	24	44
		Part	5811HB	53811.2	58311	53321	57115	61112	63111
	2	Moving bolster	LH	RH	LH	RH	LH	RH	LH
	2	Lot size	400	500	665	525	380	288	360
m		Strokes per minute	16	15	13.7	15	15.8	15.6	12 63111   H LH   38 360   .6 15.8   4 28   111 61111   H RH   30 288
itte		Production time	31	39	55	41	29	24	28
$\mathbf{Pa}$		Part	58211	53311.2	61111HB	55111	67113.4	63111	61111
		Moving bolster	RH	LH	RH	LH	RH	LH	RH
	3	Lot size	660	500	360	500	595	580	288
		Strokes per minute	14	15	15.6	16	13	15.8	15.6
		Production time	54	39	28	37	53	43	24
		Part	67149HB	53811.2	64411	61633.4	63111	61112	
		Moving bolster	LH	RH	LH	RH	LH	RH	
	4	Lot size	400	500	608	960	510	288	
		Strokes per minute	16	15	16	16	12	15.6	
		Production time	31	39	44	68	49	24	

**Table 1: Pattern Sequence** 

#### Present Stipulation is Examined by Using

- Standard operation sheet
- Standard work combination table
- Standard work chart

#### **Standard Operation Sheet**

Standardized work which is performed according to each work sequence. It is the supervisor's duty to set standard work and make all members observe it. Standard work is a living, flexible tool that can be changed and improved along the way. Once the most efficient sequence has been determined it is repeated in exactly same way.

SI	Sequence Operation	Time				
No	Sequence Operation	Manual	Auto	Wait	Walk	
1	Schedule conformation by operator	10	0	0	25	
2	Die data sheet conformation	15	0	0	25	
3	Die sequence and N2 pressure check	30	0	0	10	
4	Unclamping of bolt from all bolsters	80	0	0	35	
5	Bring crane from crane parking area	30	0	0	20	
6	Lift the die from bolster	48	0	0	0	
7	Move the die towards the die storage area	98	0	0	0	
8	Place the die to its specified location, move crane to the next die location	112	0	0	0	
9	Pick the next die and move towards the bolster	50	0	0	0	
10	Place the die on the bolster	55	0	0	0	
11	Move the crane towards the next die position	45	0	0	0	
12	visual conformation of surface of dies	60	0	0	0	
13	Lift the die from bolster	43	0	0	0	
14	Move the die towards the die storage area	61	0	0	0	
15	Place the die to its specified location, move crane to the next die location	100	0	0	0	
16	Pick the next die and move towards the bolster	48	0	0	0	
17	Place the die on the bolster	45	0	0	0	
18	Move the crane towards the next die position	40	0	0	0	
19	visual conformation of surface of dies	65	0	0	0	
20	Lift the die from bolster	56	0	0	0	
21	Move the die towards the die storage area	98	0	0	0	
22	Place the die to its specified location, move crane to the next die location	40	0	0	0	
23	Pick the next die and move towards the bolster	92	0	0	0	
24	Place the die on the bolster	45	0	0	0	
25	Move crane towards its parking area	60	0	0	0	
26	Clamping bolts on moving bolsters	50	0	0	0	
27	Conformation of all checks	30	0	0	0	

#### **Table 2: Standard Operation Sheet**

#### **Standard Work Combination Table**

The standardized work combination sheet shows sequence operation and indicates precisely the time required for each step, a useful tool for allocating man power. The Standard Work Combination Table combines human movement and machine movement based on take time and is used as a tool to determine the range of work and work sequence for which a team member is responsible. The key notion for the elimination of waste and the effective combination of work on the shop floor is the separation of machine work and human work

## **Standard Work Chart**

Standardized work chart is a diagram indicating the work sequence and movement of an employee.

The Process Study Sheet is used to define and record the time for work elements in a process. Before timing, observe and list the work elements required to produce one element. Then observe and define the actual time required for each individual work element

# **Standard Process Chart**

Process chart shows the chronological sequence of all operations, inspections, time allowances, and materials used in a manufacturing or business process. The American Society of Mechanical Engineers (ASME) has established the five standard symbols are described in the Table 3.

Symbol	Letter	Description
0	0	Operation
	Ι	Inspection
$\rightarrow$	М	Move
D	D	Delay
$\nabla$	S	Storage

**Table 3: Standard Symbols** 

Standard symbols used for process chart are

- **Operation:** Is to change the physical or chemical characteristics of the material.
- **Inspection:** Is to check the quality or the quantity of the material.
- Move: Is transporting the material from one place to another.
- **Delay:** Is when material cannot go to the next activity.
- **Storage:** Is when the material is kept in a safe location.

#### **Table 4: Activity Description**

Activity	Die Changing
Chart begins	Inspection
Chart ends	Clamping the die on bolster

Table 5	5:	Process	Description
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Activity	Symbol	Number	Description			
Inspection		1	N2 pressure check in bolster			
Inspection		2	Inspection of die storage area			
		1	Unclamping of all bolts from bolster			
		2	Bring the crane from parking area			
		3	Unbound the twisted rope			
	4 Clamp the rope in d		Clamp the rope in die			
	$\frown$	5		Lift the die		
Operation	( )	6	Lowering and positioning die			
_	$\searrow$	7	Unclamp the ropes			
		8	Unbound the twisted rope			
		9	Clamp the rope in the next die			
		10	Lowering and positioning die to bolster			
		11	Clamping of all dies to bolster			
		1	Transfer the die to die storing area			
Move		2	Move to next die position			
		3	Move the crane with die to bolster area			



**Figure 1: Standard Process Chart** 

Table 6:	Summery	of Time	Study

SYTODANNIRI TIME STURY OF 27 A SERVO														
		1				se l'appendant								
	-		1		1	r	T I	INIC IN (SCL) 1	1		1	r		
Data	DIE SET	CLAMPING & UNCALMPING	HOLDING	LIFTING	TRANSFER	LOWERING	UNHOLDING	NEXT DIE	Holding Die	LIFTING	TRANSFER	LOWERING & POSITIONING	UNHOLDING	TOTAL
	1	72	20	35	50	24	18	65	22	20	85	45	20	476
	2		22	36	75	25	15	70	21	30	65	40	17	416
13/09/13	3	98	19	36	72	26	19	65	20	30	56	46	19	506
												101	ral.	1398
		73	10	70			20		70	75	110	TOTAL	(WIIN)	23'40'
	1	/2	18	30 92	60	23	20	65	20	25	110	50	20	514
13/09/13	3	70	20	35	80	25	20	60	20	30	80	55	18	515
20100320						_~							 Al	1449
												TOTAL (MIN)		24'55"
	1	65	18	27	60	40	15	65	Z2	35	70	62	25	504
	2		19	30	75	30	20	60	20	28	80	55	20	437
14/09/13	3	71	20	25	70	35	18	50	20	25	75	45	20	474
												TOTAL		1415
												TOTAL	(MIN)	23'58"
44500 510	1	68	20	35	58	40	20	100	21	25	75	50	26	532
	2	<u>.</u>	19	29	85	22	18	50	22	22	60	45	18	390
14/05/13	3	60	16	30	70	25	16		20	32	80	40	а 10	4/4
												TOTAL (BUB)		74'43"
	1	70	17	35	60	24	22	56	19	30	60	40	26	483
	2		18	32	65	25	20	65	20	35	85	42	21	428
16/09/13	3	68	22	35	50	28	22	80	20	30	75	40	20	490
									1			TOTAL		1371
												TOTAL	(MIN)	23'03"
	1	63	16	2B	60	25	20	75	22	32	75	45	18	479
	2		18	25	55	28	18	55	22	30	80	40	20	391
16/09/13	3	65	18	24	60	29	21	100	20	30	85	45	19	516
												101	FAL (nami)	1386
		<u>co</u>	20	72	00	35	22	70	10	75		IUIAL	(WIIIN) 	23'36"
	1	00	18	22	80	25	22	90	22	35 20	75	42	20	463
17/09/13	-	65	18	20	60	20	20	85	20	37	80	40	18	478
		33								~~			AL	1394
												TOTAL	(MIN)	24'58"
	1	65	20	21	70	22	22	85	20	30	85	42	21	503
	2		22	20	55	20	22	70	21	25	70	40	26	385
17/09/13	3	62	20	21	65	22	20	65	22	25	85	40	20	467
												TOT	FAL.	1355
1		1			1		1	1			1	TOTAL	(wing)	24.45

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# ANALYSIS OF DATA

Total production time of different class of vehicles are calculated and is shown in the table 7.

Vehicle	Annual Demand	Volume per Day	Volume per Shift	Volume per Shift with Spare	Lot Size	Extra Material Changing Time	Line Production Time	Total Production Time	Machine Idle Time
Car A	90000	324	162	121	342	6	21.3	31.3	0
Car B	20000	72	36	36	152	4.5	5.5	18	10
Car C	60000	216	108	114	436	7.5	21.5	40	0
Car D	60000	216	108	114	436	7.5	21.5	40	0
Car E	12000	44	72	24	56	3	6	13	15

**Table 7: Calculation of Total Production Time** 

Volume of production/day = Annual requirement/No of working days(1)

Lot size = no of parts produced in shift  $\times$  pattern type(2)

Line production time = lot size/ Strokes per minute (SPM) (3)

Total production time = Automatic die changing time + Extra material changing

Time+ Line production time (4)

# **RECOMMENDATIONS TO REDUCE DIE CHANGING TIME**

- Replace the manual bolt clamping by automatic clamping
- Design a frame for keeping ropes apart
- Parallel processing
- Provide the crane parking area on both side of press machine

# CONCLUSIONS

Case study was performed for reducing the die changing time. Detailed work study of die changing process was conducted and found out the wastage of time during the process. Also give recommendations to reduce the process time and there by improve the production efficiency of press shop.

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28